

# NETWORK MANAGERS MEETING

SaciWATERS - CapNet Network (SCaN) hosted Cap-Net's annual Network Managers Meeting in Hyderabad, India from 14-16 December 2011. For the first time the meeting was held back to back with a partners' meeting which started two days earlier (12-13 December 2011).

Both the network managers and Cap-Net's international partners that were represented highly appreciated the well organised meetings. The meeting provided ample opportunities to interact with network representatives and share experiences of SCaN's various activities.

## Highlights of the meeting included the following:

- Partner commitments to programmatic collaboration directly with networks and also via global programmes. The collaboration will include activities on GIS and remote sensing, water integrity; gender; climate change adaptation; water law and sustainable sanitation.
- A preliminary analysis of the current strategic plan was carried out that will be used to develop ideas for a new strategy for Cap-Net and inputs from capacity building networks into the new UNDP Water and Oceans Governance programme strategy.
- Recommendations on monitoring outcomes were given that will be taken forward to revise tools and reporting so that the programme can illustrate better to its stakeholders, the returns of investing in capacity development; and
- Ideas for new programmes and approaches to courses (or those requiring a renewed focus) to be explored in 2012 included greater use of tools and multimedia to enhance training reach, establishing learning centres at international and regional events, and greater attention to disaster risk reduction, waste management, and coastal zone management.

## Points from the discussion on Cap-Net Strategy

These points are based on a discussion and brainstorming exercise carried out during the meeting. They have not been prioritised for relevance and importance. Some refer to the strategy while some also refer to more operational matters.

## Positive elements of the strategy

- A wide extension of local partnerships allow networks to fundraise and develop collaborative activities efficiently
- Low cost activities are possible owing to the expertise within networks and the supporting training materials available
- Good partnerships
- Focus on research
- Diversity of the global network
- Materials already available
- Decentralised funding of activities
- Available in kind contribution
- Gender sensitivity demonstrated
- Attempt to address poverty
- Firmly established global network of networks
- Delivery in the past year despite financial constraints
- Mature network as evidenced for example by the smooth transition from one Director to the other. UNDP, the secretariat, and networks provide for such stability and continuity

- Clear understanding of what we do and what we want to deliver
- Have been scaling up delivery, materials and linking up better with international processes
- Indicators for monitoring outcomes and water resources management
- Networks are in place and becoming more resilient

### **What can be done better?**

- Maintaining the governance structures of the networks; Steering Committee members of networks should be able to meet at least twice yearly
- Online training courses
- Greater financial support to the networks
- Training on more specific tools with more specific details
- Managing different expectations from different partners
- Broad awareness of Cap-Net. Marketing, including the presence of Cap-Net in major global meetings and events
- Learning: making use of lessons from past evaluations and experiences
- Global needs analysis to find the exact needs of the sector
- Disaster Reduction through IWRM
- The IWRM concept has to be sold out and implemented and understood in local context
- The courses have been delivered in an ad hoc manner. Perhaps a more programmatic and strategic framework is required
- Explore offering in service training and modules that could be aggregated into a certificate or degree
- Addressing the “hard” side of water resources management which is increasingly viewed within an integrated water management framework
- A very broad base of training materials and courses
- Demonstrating demand as opposed to being just opportunity and supply driven. Activities should show a level of alignment with local priorities
- Innovation in addressing water supply and sanitation which has progressed slowly in previous phases. This could start with assembly of both people and materials
- Network support so as to improve the capacity of network managers
- Training materials could be out to better use in education. Before this can be done, they need to be customised for this.
- Exchange between networks including opportunities for them to meet at regional level for peer exchange

### **What is missing?**

- Exchange between networks
- Regional courses
- More case studies and local research and evaluation of impact

- Tools such addressing for example water resources planning, participatory planning methods, water resources management, gender etcetera
- Capacity building on gender in the right way for example through participatory planning
- Tapping into project financing from development banks
- A wider potential of funds should be identified. This should be part of a broad funding plan.
- Use of multimedia and online tools
- Review of cost effectiveness so as to deliver courses cheaper
- Extending roles to other sectors such as Environment, Energy and Food using the power of IWRM
- Missing connection with UNDP beyond the headquarters. Network managers could meet with water personnel in UNDP offices
- Working with UNDP GEF projects
- Linking up with topical global issues such as the green economy, growth, food, and energy
- Linking up the National Adaptation Plans
- Link up with training institutions and firms from the north so that they don't have send staff all over the world but rather link up with networks
- Case studies to support training materials and courses
- Publications that could include capacity building success stories, position papers on network management etc
- Training materials and resource persons on water supply and sanitation

### Cap-Net Network Managers and Partners Meeting

12-16 December, Hyderabad India, 2011

#### Programme

**Monday 12 December** Partners meeting

Time	Subject	Facilitator
0900-0930	Introduction of the programme and participants	Themba Gumbo
	Opening remarks	Prof. S.Janakarajan, President of SaciWATERs board
0930-1030	Types of partnerships	Themba Gumbo
Coffee		
1030-1130	What works and what not? Including sharing of good examples of other partnerships	Kees Leendertse and Damian Indij
1130-1300	Developing collaborative programmes	Håkan Tropp
Lunch		
1400 - 1545	Ideas for new programmes Gender mainstreaming	Nick Tandj Joke Muylwijk
Coffee		
1600 - 1700	Monitoring results	Jayati Chourey with Nick Tandj

**Evening:**

- Social dinner with partners and network managers

Tuesday 13 December Partners and network managers' interaction

Time	Subject	Facilitator
0830-0845	Opening remarks	Dr. Chanda Gurung Goodrich, Executive Director, SaciWATERS
0845-0900	Introduction of the programme and participants and opening remarks	Themba Gumbo
0900 - 1045	Partners presentations of collaborative programmes and ideas and discussion with network managers	Kees Leendertse
1045 - 1245	Partners and networks market place Plenary discussion	Themba Gumbo

**Afternoon:**

- Lunch and Field visit

Wednesday 14 December. Network managers meeting

Time	Session title	Facilitator
0830-0850	Introduction of the programme	Kees Leendertse
0850-0900	Recap of the partners meeting	Lilliana Arrieta and Damian Indij
0900 - 1000	Messages from 2010; what has been realised? Including network managers meeting; annual report and feedback from the Management Board	Golam Rabbani and Nick Tandi
1000 - 1030	Start off 3 <sup>rd</sup> phase	Kees Leendertse
Coffee		
1045 - 1115	Start off 3 <sup>rd</sup> phase discussion	Kees Leendertse
1115 - 1145	Institutionalisation of Cap-Net in the context of the UNDP Water and Oceans Governance Programme	Joakim Harlin
1145 - 1215	Functioning of the Management Board: involvement of partner networks and partners	Themba Gumbo
1215 - 1300	Institutionalisation and Management Board discussions	Themba Gumbo

<b>Time</b>	<b>Session title</b>	<b>Facilitator</b>
Lunch		
1400 - 1530	Update on programmes – presentations and discussion Virtual Campus Ecosystems Services Pollution Management Water Integrity Sustainable Sanitation and Water Management Agricultural Water Management Climate Change adaptation Thematic Action Groups River basin IWRM indicators Coastal zone and basin management	Nick Tandi with network managers
1530 -1700	Sharing successes; open space poster session with coffee	David Love

#### Thursday 15 December

<b>Time</b>	<b>Session title</b>	<b>Facilitator</b>
0830-0900	Recap of the previous day	Athirah Lim and Carlos Diaz Delgado
0900 -1100	Network work plans for 2012- group work , discussion and feedback	Jacob Opadeyi
Coffee		
1130 - 1215	Conclusions for Cap-Net work plan	Themba Gumbo
1215 - 1300	Information on procurement, UNOPS systems and reporting	Shirley Machelesi
Lunch		
1400 - 1515	Network management issues and financial constraints	Mowjood Mohammed
Coffee		
1545 -1700	Caps and ceilings on support to courses and management	Damian Indij

## Friday 16 December

Time	Session title	Facilitator
0830-0900	Recap of the previous day	Martin Eduvie and Jaime Bastos Neto
0900 -1000	Outlook for immediate future and outputs to be realised	Themba Gumbo
1000 - 1100	Monitoring outcomes	Nick Tandi and Jayati Chourey
Coffee		
1130 - 1300	The role of Cap-Net in management of partner networks	Wangai Ndirangu
Lunch		
1400-1445	Election of Board Member(s)	Golam Rabbani
1445-1515	Main messages from the week	Farzana Saleem
1515-1530	Cap-Net at 10 years old	Kees Leendertse
1530-1545	Meeting closure	Themba Gumbo, Jayati Chourey
Coffee		